Certificate

TATA

This is to certify that

Mr. Sudipta Banerjee

of

Tata International Limited

has participated in Business Excellence Leaders' Programme

held from December 15 to 18, 2014

at Pune

Conducted by

Tata Quality Management Services

for development of assessors for the Tata Business Excellence Model

Congratulations GOLD STANDARD Performance

S. Padmanabhan

Mr. S Padmanabhan
Executive Chairman
December 30, 2014

TATA QUALITY MANAGEMENT SERVICES

Tata Quality Management Services (A Division of Tata Sons Ltd.) TMTC Campus, 01 Mangaldas Road, Pune 411001, India.